



C. Optimization

IPPC had several robust conversations about “optimization”. These conversations were framed as identifying the appropriate target for the number of students for budget planning purposes (Net Fiscal Enrollment, or “NFE”). Informing these conversations were a realization that there are many challenges to meeting a targeted admission goal precisely and that there has been considerable pressure on the Admissions staff to overshoot the goal because there are dire financial consequences to not meeting the goal. After several discussions, the President proposed, and IPPC supported: an increase in the budgeted NFE by 50 (to 2,330); the identification of an acceptable range of 0-50 “below the line” NFE; the expressed intention that the “first call” on over-enrollment revenue would support the College’s science initiative, with the intention each year to allocate a substantial portion of any over-enrollment revenue to support science with the understanding that other more urgent needs could affect the allocation made to support science. IPPC agreed to think of this framework as a “five-year look” to see how the admissions picture develops and to test the College’s ability to “live” at the new budgeted numbers. [11/4/11, 12/2/11, 1/20/12, 1/27/12]

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faculty member of the committee serving as co-chairs and provided a process for appointing student members. The CEC also recommended changing the name of the subcommittee to the Campus Sustainability Subcommittee. The IPPC approved the recommended changes.  
[3/9/12, 5/4/12]

### 3. Major Policy Discussions

- A. All-College Policies: IPPC received updates from the group working on the Policy on Policies. [10/7/11, 2/28/12, 3/23/12, 4/6/12]
- B. Political Activity Policy: IPPC received updates on the Political Activity Policy and endorsed a draft p(f)10(t)or3.3(v)10. 8.04 108 673.0(e)-4(e)-3.9( t)7.2(o )TJ/5 0 Tw/e9A.4( a)5

Joseph Stankovich, Director of Institutional Research  
Cori Filson, Director of Off-Campus Study and Exchanges, and Co-Chair, Committee on Intercultural and Global Understanding (Fall 2011)  
Michael Ennis-McMillan, Anthropology, and Co-Chair, Committee on Intercultural and Global Understanding (Spring 2012)  
Mark Huibregste, Mathematics, and Chair, Campus Environment Committee (Fall 2011)  
Riley Neugebauer, Campus Sustainability Coordinator, and Chair, Campus Environment Committee (Spring 2012)  
Josh Ness, Government, and Chair, Committee on Educational Policies and Planning  
Jonathan Zeidan '12, SGA President  
Ethan Flum '13, SGA Vice President for Financial Affairs

#### Term positions

Gail Cummings-Danson, Director of Athletics, administrative/professional representative  
Anne Petruzzelli, Purchasing, support staff representative  
Erica Bastress-Dukehart, faculty representative  
Adrienne Zuerner, Foreign Languages, faculty representative (Fall 2011)  
Peter von Allmen, Economics, faculty representative (Spring 2012)

#### Regular Invited Guest

Barbara Black, English, and Chair, Faculty Executive Committee

#### IPPC Membership 201213

Chair Philip Glotzbach, President  
Vice-chair Erica Bastress-Dukehart, History

#### Members by Position

Beau Breslin, Interim Dean of the Faculty & Vice President for Academic Affairs  
Michael West, VRde6c5(n o(u Br)103.2( t.6(en)H)13.7(iuCN-3.9(c)-3.9)-3.9(l)-36(l))JTJ ( )Tj<</MCID 21 >>B, Hs

Denise Smith, Health & Exercise Science, faculty representative  
Natalie Taylor, Government, faculty representative

Regular Invited Guest (pending further discussions with FEC)  
Barbara Black, English, and Chair, Faculty Executive Committee